





DISSIDENT FUTURES EXHIBITION - PHOTO: TOMMY LAU

#### OUR MISSION

We generate culture  
that moves people.



DISSIDENT FUTURES: ART & IDEAS FESTIVAL - PHOTO: TOMMY LAU

#### OUR VISION

A community  
that thrives  
on inspiration.





BILL T. JONES RECEPTION - PHOTO: TOMMY LAU

“We planted the seeds for the big ambitions we have... ambitions that strive for a community that thrives on diversity, creativity and inspiration.”

—DEBORAH CULLINAN

## LETTER FROM OUR CHIEF EXECUTIVE OFFICER

Dear friends,

Fiscal year 2014 marked my first full year as CEO of Yerba Buena Center for the Arts. It also marked YBCA's 21st year of operation.

Around us, San Francisco and the Bay Area region experienced phenomenal change and the inevitable losses and gains that happen in the context of growth. Conversations about cultural equity and racial equality dominated traditional and new media. Amidst this intensity, we reflected carefully on the responsibility we have as a public benefit organization to convene, activate and impact our community.

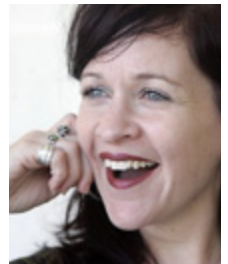
We planted the seeds for the big ambitions we have for our organization moving forward: ambitions that strive for a community that thrives on diversity, creativity and inspiration.

In a recent keynote at the California Presenters Conference, author Jeff Chang talks about YBCA's Creative Ecosystem. He says “This is why we use the metaphor of an ecosystem. Cultural spaces are spaces where society renews itself and grows its roots, sustains community in times of adversity, fosters creativity and interconnection, creates relations of abundance and visions of healing.”

Thank you for being part of YBCA's growing community, supporting culture as a force for renewal, sustenance, connection and creativity.

Warmly,

DEBORAH CULLINAN





BODY POLITICS: FIELD OF INQUIRY - PHOTO: BETHANIE HINES

## LETTER FROM OUR BOARD PRESIDENT

To our YBCA supporters,

13-14 marked YBCA's first year with our new CEO, Deborah Cullinan, at the helm. Alongside her leadership and vision, the board and staff created a strong team committed to developing a refreshed mission and strategic priorities for the years to come.

Ambitious, cutting-edge and participatory programming by YBCA's deeply talented curators is 'hallmark' YBCA. Combining this with the creative talents of our financial management and development teams means YBCA continues to remain on firm financial ground.

As I enter the end of my 6th year as a board member, I am still challenged and surprised by the work presented and generated at YBCA. I am also full of gratitude to my fellow board members, and the staff, artists, young people, critics, activists, teaching artists, futurists and the many others who call YBCA their community. I hope you will join us!

Sincerely,

DIANA COHN



## YBCA'S 13-14 BOARD OF TRUSTEES

### OFFICERS

DIANA COHN, PRESIDENT

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NICOLE WARD

BROOKE WATERHOUSE

### EMERITUS

HELEN SAUSE





DISSIDENT FUTURES EXHIBITION - PHOTO: TOMMY LAU

“I left with a list of events that I NEED to see, books that I NEED to read, and a renewed sense of art community in San Francisco.”

- PARTICIPANT IN YBCA'S ANNUAL SNEAK PEEK EVENT

## 13-14 AT-A-GLANCE

### STAFF

**71** FULL-TIME

**579** PART-TIME AND ON CALL

**295** VOLUNTEERS

### PARTICIPATION

**137,989** PARTICIPANTS

**1,096** MEMBERS

**452** FEATURED ARTISTS, ARTIST COLLECTIVES AND THOUGHT LEADERS FROM **21** COUNTRIES

### ARTS PROGRAMMING

**42** YBCA-COMMISSIONED ARTWORKS

**160** UNIQUE PUBLIC PROGRAMS

**142** FILMS SCREENED

**7** VISUAL ART EXHIBITIONS

**4** ROOM FOR BIG IDEAS EXHIBITIONS

**2** PERFORMANCE FESTIVALS

**11** YBCA PRESENTS PERFORMANCES

**33** COMMUNITY PARTNER PRODUCTIONS



CONVERGE: NEW YEAR'S COLLABORATIVE WORKS - PHOTO: TOMMY LAU

## THREE KEY MOMENTS FROM 13-14 THAT FRAME OUR WORK GOING FORWARD...





BODY POLITICS: FIELD OF INQUIRY - PHOTOS: BETHANIE HINES

PURSuing BREAKTHROUGH SOLUTIONS  
TO THE CHALLENGES FACING  
OUR COMMUNITY TODAY

## THE CREATIVE ECOSYSTEM

In 13-14 YBCA launched its second community think tank, building on the explorations of Future Soul launched in 12-13 by convening diverse and exceptional minds across sectors to investigate a new theme of Body Politics.

Think tank members organized a *Field of Inquiry* community festival, filling YBCA's indoor and outdoor spaces with more than twenty multidisciplinary installations that responded to their guiding questions:

**WHAT IS ON THE OTHER SIDE  
OF YOUR BODY'S JOY?**

**WHAT IS ON THE OTHER SIDE  
OF YOUR BODY'S SHAME?**

From an examination of [100 sources of curatorial inspiration](#)—looking at artists, activists and creative thinkers from the Bay Area and around the world—we have identified five themes that will serve as points of inspiration for our organization as well as inspire future community think tanks: Urban Future, Personal Labor, Economy, Ecology, and Place.



BODY POLITICS: FIELD OF INQUIRY - PHOTO: BETHANIE HINES

“The execution of the project was one of the most joyous moments I’ve experienced as a professional.”

—BODY POLITICS COHORT MEMBER



OPENING DOORS TO A  
CITIZEN-GENERATED FUTURE  
FOR SAN FRANCISCO

## DISSIDENT FUTURES: ART & IDEAS FESTIVAL

At the free, day-long, interactive *Dissident Futures: Art & Ideas Festival*, nearly 1,500 community members engaged in collective exploration, ideation and action, investigating possible futures envisioned by artists, urban planners, environmentalists, scientists, robotic experts, designers, programmers and food activists through dynamic workshops, lectures, performances, interactive media, music and more.

With this first *Art & Ideas Festival* YBCA prototyped a new platform for convening local and national thought leaders with thousands from our community, so together we can build a city that is more open, creative and inclusive.

DISSIDENT FUTURES - PHOTO: TOMMY LAU

“Artists are the problem solvers,  
the illuminators, the provocateurs,  
and they are uniquely gifted in their ability  
to bring us together across sectors.”

—DEBORAH CULLINAN



DISSIDENT FUTURES - COURTESY FUTURE CITIES LAB





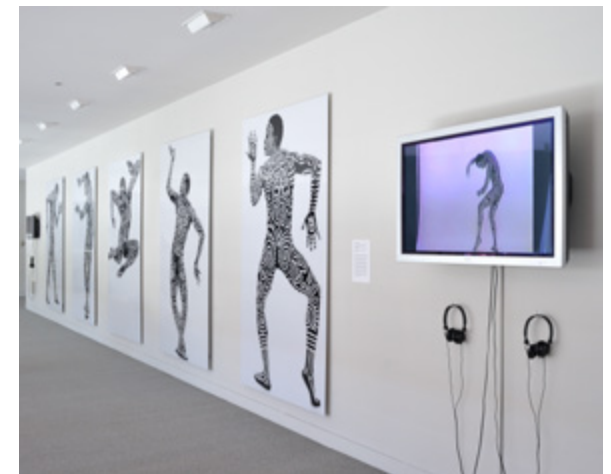
BILL T. JONES / ARNIE ZANE DANCE COMPANY 30TH ANNIVERSARY - PHOTO: TOMMY LAU

CELEBRATING AND HONORING  
THE EXTRAORDINARY, GROUNDBREAKING  
ART MAKERS OF OUR TIME

## BILL T. JONES / ARNIE ZANE DANCE COMPANY 30TH ANNIVERSARY

A special month-long program, extending from our galleries and screening room to our stages, marked the momentous occasion of dance legend Bill T. Jones / Arnie Zane Dance Company's 30th anniversary.

An intimate [conversation with Bill T. Jones](#) himself, memorable to all who attended, touched on topics as far-ranging as science fiction, traditions in storytelling, audience expectation and the unique vibe of San Francisco.



BILL T. JONES / ARNIE ZANE DANCE COMPANY 30TH ANNIVERSARY  
- PHOTO: TOMMY LAU

“Art-making to me is participation  
in the world of ideas.”

—BILL T. JONES



DOHEE LEE - PHOTO: TOMMY LAU

“As a member,  
I’ve been more involved in art  
than ever before.”

- YBCA MEMBER AND YBCA:YOU PARTICIPANT

## A WARM THANK YOU TO OUR 13-14 CONTRIBUTORS

WE ALSO GRATEFULLY ACKNOWLEDGE  
THE CITY OF SAN FRANCISCO FOR ITS SUPPORT.

### \$100,000 AND ABOVE

#### FOUNDATIONS

Doris Duke Charitable Foundation  
The William and Flora Hewlett Foundation  
The James Irvine Foundation  
The John S. and James L. Knight Foundation

#### GOVERNMENT

Institute of Museum and Library Services

### \$50,000 AND ABOVE

#### CORPORATIONS

Salesforce.com  
San Francisco Bay Guardian\*

#### FOUNDATIONS

Walter and Elise Haas Fund  
Panta Rhea Foundation  
Surdna Foundation  
The Andy Warhol Foundation for the Visual Arts

#### GOVERNMENT

National Endowment for the Arts

#### INDIVIDUALS AND PRIVATE FOUNDATIONS

Meridee Moore and Kevin King

### \$20,000 AND ABOVE

#### CORPORATIONS

Adobe Foundation  
Wells Fargo Foundation  
SF Weekly\*

#### FOUNDATIONS

Betlach Family Foundation  
GGS Foundation  
Mid Atlantic Arts Foundation  
The Bernard Osher Foundation  
Kenneth Rainin Foundation

#### INDIVIDUALS AND PRIVATE FOUNDATIONS

Mike Wilkins and Sheila Duignan

#### ORGANIZATIONS

Yerba Buena Community Benefit District

### \$10,000 AND ABOVE

#### CORPORATIONS

San Francisco Examiner\*  
Grosvenor  
Siebert Brandford Shank & Co., LLC

#### FOUNDATIONS

Abundance Foundation  
The Kimball Foundation  
New England Foundation for the Arts  
The Sato Foundation  
Zellerbach Family Foundation

#### INDIVIDUALS AND PRIVATE FOUNDATIONS

Anonymous  
Samira Rahmatullah and Munir Alam  
Mr. and Mrs. Edward C. Topham

### \$5,000 AND ABOVE

#### CORPORATIONS

Adobe\*  
BDO USA, LLP

#### INDIVIDUALS AND PRIVATE FOUNDATIONS

Ms. Rena G. Bransten  
Ronald W. Garrity  
Erik Mayo  
Wolfgang Helmut Schumann Foundation  
Rhet Topham

### \$2,500 AND ABOVE

#### CORPORATIONS

Art Practical\*  
Bay Area Reporter\*  
BlackRock Global Securities Matching Gift Program  
East Bay Express\*  
Personality Hotels\*  
U.S. Bank

#### FOUNDATIONS

Koret Foundation

#### INDIVIDUALS AND PRIVATE FOUNDATIONS

Ana Albir  
Dr. Charles Betlach II  
John and Mary Grossmann  
Kevin Johnson and Karen Jenkins-Johnson  
Bruce McDougal and Daniel Rey  
Vicki Shipkowitz  
Neal Strickberger





50¢ CENT TABERNACLE - PHOTO: TOMMY LAU

“I sweated, I danced,  
my soul was lifted.”

– PARTICIPANT IN YBCA’S

50¢ TABERNACLE FREE COMMUNITY DANCE CLASSES

A WARM THANK YOU TO OUR 13-14 CONTRIBUTORS

**\$1,000 AND ABOVE**

**CORPORATIONS**

- Blue Angel Vodka\*
- Chevron Humankind Matching Gift Program
- Delta Dental of California
- Oaklandish/ThereThere
- Yahoo! Matching Gifts Program

**INDIVIDUALS AND PRIVATE FOUNDATIONS**

- Anonymous
- Berit Ashla and Aron Cramer
- Carla and David Crane
- Jennifer and Matias Duarte
- Laura and Christopher Deam
- Ingeborg K. Eudy
- Gloria and Saul Feldman
- Robert and Elizabeth Fisher
- Anne Germanacos
- James Hormel and Michael Nguyen
- Jon Henry Kouba
- Richard Laiderman and Jung-Wha Song
- David Liff
- Karin and Gregory McClune
- Rekha Patel
- Leslie and Merle Rabine
- Sarah Ratchye and Edward Frank
- Rebecca and Alan Ross
- Srinija Srinivasan
- Harvey and Leslie Wagner Foundation
- Charles and Cheryl Ward

**ORGANIZATIONS**

- African & African American Performing Arts Coalition
- Dance Place
- Dancers’ Group\*
- EmcArts

**\$500 AND ABOVE**

**CORPORATIONS**

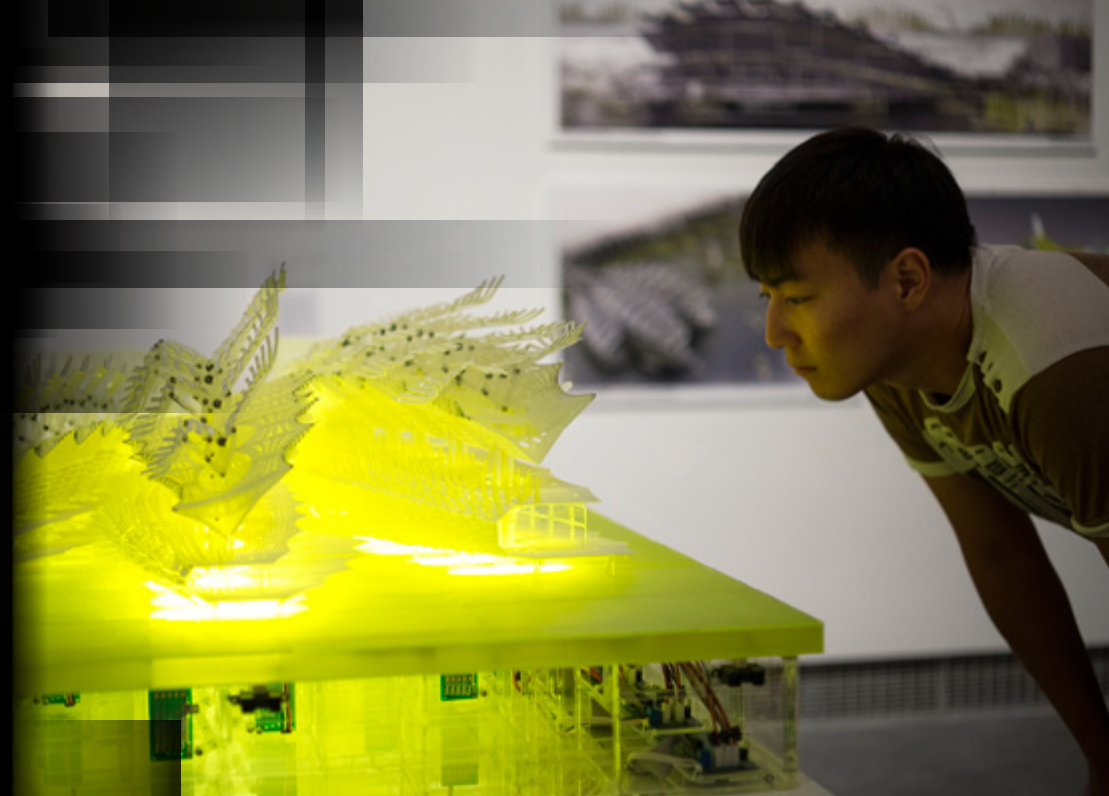
- Dark Horse Wine\*
- KQED\*
- IDEO
- New Belgium Brewing Company
- ThirstyBear Brewing Company\*

**INDIVIDUALS AND PRIVATE FOUNDATIONS**

- Sally Allen
- Jerry Bailey
- Lisa Doran, Doran & Associates
- Jan Hobbel
- Kimberly Goosherst
- Helen Harwood and Alvaro Garcia
- Paul S. and Nancy Jones
- Leslie Lamport and Ellen Gilkerson
- Tucker and Charmly Ingham
- Michael Pivovarovff and Sarah Elmes
- Ayni Raimondi
- Samia Rashed
- Elizabeth Raymond
- Dr. John P. Ryan
- Diane Sanchez
- Renee Shea

- Anthony St. George and Joel Evans
- Sean Tryder and David Bjorngaard
- Joel and Shirelle Vilmenay
- Ken Wilson
- Sarah and David Woodward
- Charles and Edna Yanofsky
- Mitchell and Kristen Yawitz

\*denotes in-kind gift



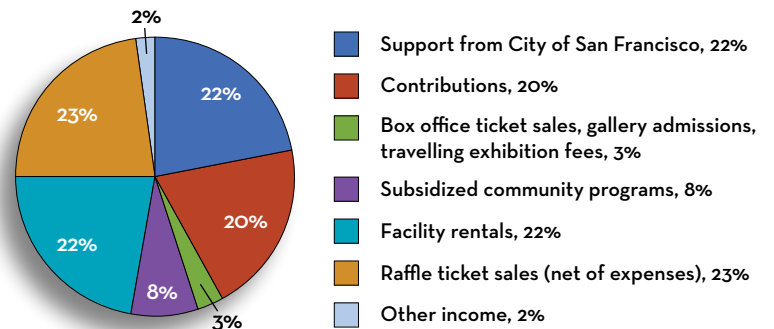
DISSIDENT FUTURES EXHIBITION - COURTESY FUTURE CITIES LAB

“In a city that’s pricing us both out rent and real estate-wise, we both laughed that we may not have homes in the city to live, but there’s always a place for us to go in the art world.”

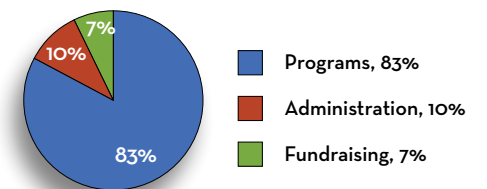
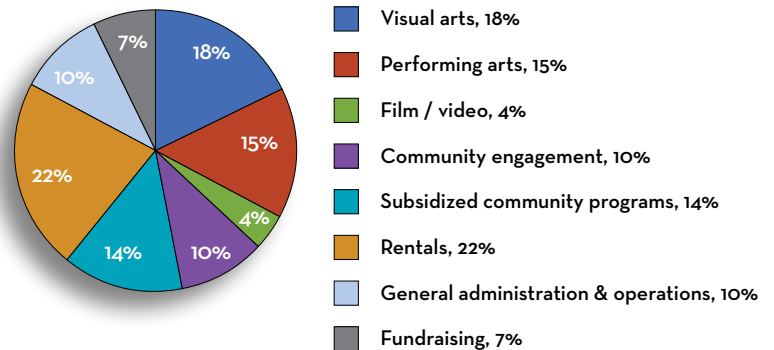
—COMMUNITY MEMBER

## 13-14 FINANCES

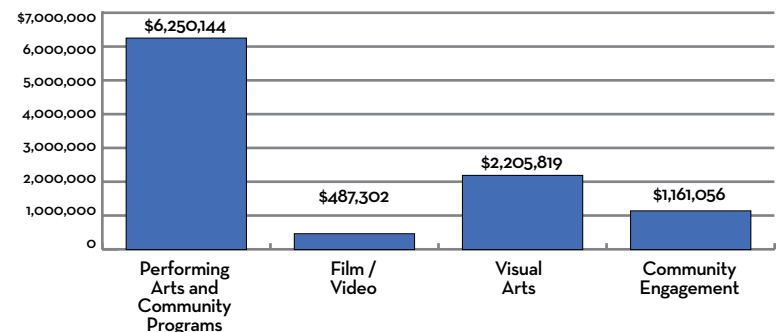
### TOTAL REVENUE \$14,973,008



### TOTAL EXPENSES \$12,101,976



### ARTISTIC PROGRAM EXPENSES







DEBORAH CULLINAN'S WELCOME PARTY - PHOTO: TOMMY LAU

“Thanks for bringing important and sometimes forgotten work to the Bay Area!”

—COMMUNITY MEMBER

## THANK YOU TO OUR 13-14 VOLUNTEERS!

- |                     |                      |                  |                   |
|---------------------|----------------------|------------------|-------------------|
| Linda Akiyama       | Melissa Chavez       | Rosa Goldman     | Connie Levy       |
| Cristine Albert     | Elaine Chernoff      | Bernice Goldmark | Caroline Lew      |
| Kris Albert         | Carol Childs         | Barbara Goodman  | Mary Lew          |
| Marina Alyea        | Liz Chong            | Arden Greenblat  | Naomi Lidicker    |
| Rodney Anderson     | Margaret Christoffer | Patricia Grice   | Lisa Lightman     |
| Jeanette Arevalo    | Francis Collins      | Carlo Grunfeld   | Jim Lilienthal    |
| Corine Assouline    | Monica Conrady       | Joe Guerrero     | Rebecca Lillich   |
| Anne Averill        | Bill Coppock         | Judie Guerriero  | Sascha Lin        |
| Joseph Ayers        | Kim Criswell         | Kymberly Hall    | Celeste Lintz     |
| Arlen Baden         | Patricia Dahs        | Annie Hallatt    | Dina Lisha        |
| Keith Baillie       | Shauna Danos         | Rosemary Hannon  | Daniel Lo         |
| Thaddeus Ballantine | Naomi Davidman       | Jeffrey Harding  | Barbara Loften    |
| Elisabeth Beaird    | Lisa Debassio        | Di Harris        | Jane Lu           |
| Elaine Becker       | Forrest Delambert    | Ellen Harris     | Verena Lukas      |
| Lawrence Becker     | Fran Delegeane       | Linda Harrou     | Diana Lum         |
| Milton Becker       | Gary Demyen          | Melanie Hedal    | Stephanie Lumpkin |
| Rhoda Becker        | Shirley Denney       | Janice Heiss     | Diana Lynn        |
| Lorraine Bellesi    | Linda Diamond        | Shirley Herndon  | Rachel Machtinger |
| Trudy Berger        | Airha Dominguez      | Maude Iggstrom   | Kelsey Marie      |
| Randy Blair         | Kristen Dooley       | Amy Johnson      | Jean Marsh        |
| Kathryn Blake       | David Douglass       | Vicky Julian     | Evelyn Martinez   |
| Susan Blomquist     | Phoebe Douglass      | Barbara Kadri    | Terri Massin      |
| Patricia Bourne     | Elaine Dove          | Carole Kalous    | Laura Mattos      |
| David Boyd          | Susan Driscoll       | Madison Kane     | Ellen Mcgarvey    |
| Lynn Breger         | Lauren Dunford       | Barbara Kastner  | Joy McKenna       |
| Jackson Brody       | Tariq El-Amin        | Kathy Kay        | William Michels   |
| Patricia Bulitt     | Debbie Eng           | Kathy Keeler     | Dana Miller       |
| Laura Bushman       | Olga Euben           | Anita Kitses     | Esther Mugar      |
| Tony Bushman        | Janice Evert         | Allen Klein      | Mary Murphy       |
| Ron Butchko         | Kelia Febo           | Karen Koster     | Liz Myers         |
| Ramon Callanta      | Lucille Fjoslien     | Sharon Kulz      | Jan Neufeld       |
| Joanne Cannell      | Vance Fong           | Karen Kwok       | Margaret Nolte    |
| Armand Caputi       | Marie Fredell        | Jean Lee         | Alan Oakley       |
| Pamela Carrara      | Philip K Fukuda      | Carol Lee Duke   | Don Olson         |
| Marian Casey        | Christy Funsch       | Nicole Leong     | Patricia Orr      |
| Angela Chan         | Janet Gillen         | Yvonne Leong     | Wendy Oschmann    |
| Ellen Chang         | Doris Gluckman       | Carol Levine     | Les Partridge     |

THANK YOU TO OUR  
13-14 VOLUNTEERS!



MIGRATING IDENTITIES EXHIBITION - PHOTO: PHOCASSO/J.W. WHITE AND YBCA

“YBCA is always stimulating and inspiring—totally in touch with what’s happening in the Bay Area and globally.”

—PARTICIPANT IN YBCA’S PROGRAMMING

Claire Peaslee	Lois Roberts	Megan Simon	Carolyn Walkling
Lucy Perdichizzi	William Rodarmor	Loretta Smith	Doug Walkling
Helen Perina	Robin Rogers	Regina Sneed	Kitty Wallin
Howard Perkins	Andrew Rogge	Scott Snyder	Patricia Webb
Keiko Perri	Tony Roman	Jo Spezzano	Frank Wessling
Ebony Perryman	Marina Rose	Yvonne Steffen	Ed Whiteman
Christine Peterson	Polly Rosenthal	Martha Stein	Maureen Whiteman
Enid Pollack	Julio Ruiz	Terry Stephens	Dyjan Wiersba
Tamara Poole	Ethel Ruymaker	Isabel Stephenson	Richard Wiersba
Geoff Potter	Wafaa Sabil	Arthur Stubbs	Priscilla Williams
Joan Procter	Andre Safar	Rita Sullivan	Shai Wilson
Miki Pryor	Laurie Sanchez	Alister Sun	Bu Wirth
Guy Purks	Barbara Scheifler	Marilyn Teplow	Lori Wogsland
Joyce Putnam	Guenet Sebsibe	Carol Thenot	Geraldine Wong
Lisa Quail	Marsha Sendar	Janet Tom	Justine Xi
Demian Quesnel	Barbara Shapiro	Ruth Tretbar	Marita Yanisch
Josefina Quieta	Liz Shaw	Dolly Turnblad	Marci Yellin
Gloria Ramos	Ivonne Sheen	Janis Turner	Arthur Young
Dan Ramsey	Amy Sherman	Linda Vallee	David Zeff
Perviz Randeria	David Shiretzki	Paul Vallon	Sofia Zereyohannes
Tuesday Ray	Beverly Shniper	Sylvia Verange	Elisabeth Zurlinden
Don Rice	Jim Sichel	Joan Von Briesen	
Allyson Rickard	Marc Siegler	Luisse Vorsatz	
Leigh Riley	Siska Silitonga	Rhoda Wadler	





DEBORAH CULLINAN'S WELCOME PARTY - PHOTO: TOMMY LAU

“Being part of a conversation with people I didn’t know before the evening, sharing food, stories and a performance, was fantastic.”

—YBCA:YOU PROGRAM PARTICIPANT



SUPPORT OUR EFFORTS  
TO SHAPE OUR  
COMMUNITY’S FUTURE  
THROUGH  
CONTEMPORARY ART  
AND CULTURE.

[JOIN US AS A MEMBER.](#)